



**NIGERIAN CONTENT DEVELOPMENT AND MONITORING BOARD**  
**(NCDMB)**

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***FULL YEAR REPORT***  
***January to December 2021***



## NCDMB 2021 PERFORMANCE REPORT

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## NCDMB 2021 PERFORMANCE REPORT

### 1. EXECUTIVE SUMMARY

The Nigerian Content Development and Monitoring Board was established in 2010 pursuant to the enactment of the Nigeria Oil and Gas Industry Content Development (NOGICD) Act. This report highlights NCDMB's achievements in 2021 (January to December).

In 2021, the Nigerian Content levels retained in-country was 42% while 26.3% of Expatriate Quota applications were rejected. Four

hundred and four (404) Nigerian Content Compliance Certificates (NCCCs) were issued representing 96% pre-award Nigerian Content commitment. Similarly, the Board trained six hundred and seventy-six (676) graduates under the Project-based and Direct Interventions Trainings. The projects initiated by the Board provided the leverage to actualize key policies and aspirations of the Federal Government. Translating the Government's policies into concrete reality is the real impetus behind most of the Board's ongoing interventions and partnerships. Through these interventions and streams of projects, the Board was able to pursue its mandate of developing Nigerian Content in the oil and gas industry and grew the NC level to 42 percent in 2021 in line with the Board's 10-year strategic roadmap. To support the drive to create millions of jobs for the Nigerian





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populace by providing critical energy facilities through NCDMB's direct projects and partnerships with project promoters, the Board visited Duport Energy Park to assess the progress of works in readiness for delivery of the modular refinery.



The Board also achieved another milestone in 2021 in its determination to enhance domestic participation and capacity building of indigenous companies in the oil and gas industry evidenced by the ground-breaking ceremony for the Rungas establishment of 800,000 composite LPG cylinders manufacturing plant in Lagos which was performed by the

Honourable Minister of State for Petroleum Resources. The ground-breaking was sequel to a similar project being developed by Rungas at the NCDMB Hub in Polaku, Bayelsa State with the Board being an equity shareholder. Similarly, the



Board in collaboration with NNPC and DSV took Final Investment Decision for the \$3bn Brass Fertilizer Project by signing of accession and share subscription agreements for the Development of the 10,000 tonnes/day Brass methanol production plant in Bayelsa State. The Board held the first African Local Content Roundtable in collaboration with the APPO Secretariat. The Board in partnership with the Nigerian Export-Import (NEXIM) Bank also launched the \$40 million intervention fund for women in the oil and gas industry. Other key achievements included commencement of the implementation of the NC Plan for Train-7



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Project, powering the NC Tower with the 10MW power plant, approval for commercialization of research finding project, commissioned LPG Storage and Bottling Plant in Katsina, commissioning of Vocational Education Centers in Enugu and Akwa Ibom states. The Board hosted industry/stakeholder events such as NOGOF, R&D Fair, African LC Roundtable, PNC Forum, SERVICOM Week, HSSE Week and NC Sensitization Workshops. ES also received awards in recognition of the roles he continued to play in deepening Local Content practice across the African Continent.

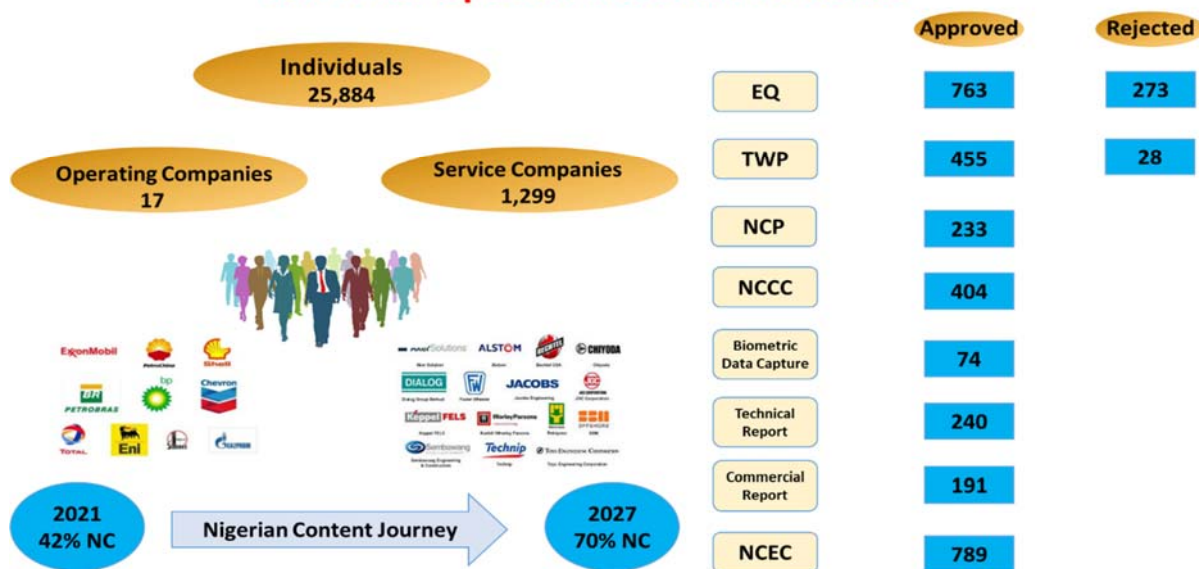
Furthermore, the Board participated in physical and virtual meetings, webinars, and conferences -Oloibiri Museum and Research Centre Steering Committee, APPO Technical Ad-hoc Committee, meetings with project promoters looking for partnership with the Board, Board meetings, Engagement with Nigerian Content Consultative Forum (NCCF) Sectorial Working Groups, Nigerian Petroleum Summit Decade of Gas Conference, Nigerian Gas Association 12th International Virtual Conference and Awards, Niger Delta Micro Small and Medium Enterprise Summit 2021, amongst others.





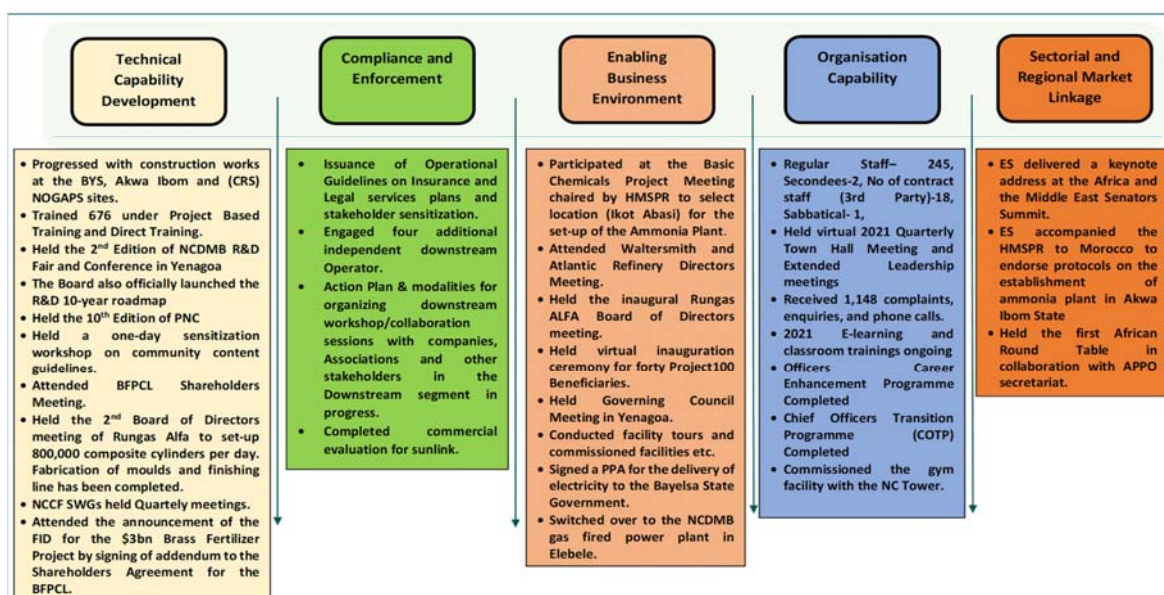
## NCDMB 2021 PERFORMANCE REPORT

### Technical Operational Data for 2021



The diagrams above and below display the key figures on the parameters monitored in the implementation of Nigerian Content in the oil and gas industry and key milestones with respect to the implementation of the Boards 10-year Strategic Roadmap.

### NCDMB 10 years Strategic Roadmap: Pillars





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### NCDMB 10 years Strategic Roadmap: Pillars (contd)

Technical Capability Development	Compliance and Enforcement	Enabling Business Environment	Organisation Capability	Sectorial and Regional Market Linkage
<ul style="list-style-type: none"> <li>ES accompanied the HMSPR to the ground-breaking ceremony for the establishment LPG cylinders manufacturing plant in Lagos State.</li> <li>Held meeting with Oloibiri museum and research center –Steerco meetings (OMRC) Steering Committee</li> <li>Held the graduation ceremony for the 255 youths trained in nine vocational skills programmes.</li> <li>4 firms approved to supply Barites.</li> <li>Launched made in Nigeria barites.</li> <li>Held the grand finale of the maiden NCDMB sponsored Nigerian Content Science and Technology Innovation Challenge (STIC)</li> <li>Commissioned ICT Centers.</li> <li>Published monthly reports Marine Vessel Categorization Report to Industry.</li> </ul>	<ul style="list-style-type: none"> <li>Nigerian Content Performance- 42% Achieved</li> <li>562 employment commitments.</li> <li>Development of an internal intelligence gathering mechanism to verify the validity and merits of petitions received ongoing.</li> </ul>	<ul style="list-style-type: none"> <li>NCDMB Project 100 Performance Award Ceremony</li> <li>Held NOGOF and Practical Nigerian Content.</li> </ul>	<ul style="list-style-type: none"> <li>Commissioned the gym facility with the NC Tower.</li> <li>Held 2021 HSSE week.</li> <li>The NCDC guidelines and Board directives followed by NCDMB Staff.</li> <li>Boardwide HSE audit was conducted</li> <li>Held the maiden edition of our Customer Service Week</li> </ul>	<ul style="list-style-type: none"> <li>ES held meeting with the British Deputy High Commissioner on ways to promote UK businesses in Nigeria.</li> <li>Participated in a capacity growth development programme in Nairobi</li> </ul>

### NCDMB 10 years Strategic Roadmap: Enablers

Funding	Regulatory Environment	Collaboration & Stakeholder Engagement	Research & Statistics
<ul style="list-style-type: none"> <li>Disbursed fund to 42 beneficiaries.</li> <li>Launched the \$40 million intervention fund for women.</li> <li>Commenced development of funding products for NLNG contractors and Capacity Building funding scheme for OGTAN members.</li> <li>Project Monitoring and External Audit of Accounts completed.</li> <li>2020 Statutory Audit completed.</li> </ul>	<ul style="list-style-type: none"> <li>Held 2021 Q1 MPR Meeting with HMSPR &amp; CEOs of MPR Agencies</li> <li>Attended a two-day public hearing organized by the NASS (Senate and HoR) Ad-hoc Committee on Petroleum Industry Bill.</li> <li>Seven ministerial regulations approved and gazetted.</li> <li>Review &amp; Amendment of the NOGICD Act 2010 still ongoing.</li> <li>Issued Operational Guidelines on Insurance and Legal services plans.</li> </ul>	<ul style="list-style-type: none"> <li>Courtesy visits- Nigerian Gas Association, BPSR, SPE-Nigerian Council, Total, SPE-Nigerian Council, NAPTIP, WEO, Chevron, Seplat, AMLSN, code of conduct bureau, Olu of Warri, Mobility Command of NAF, NAEC etc.</li> <li>ES accompanied the HMSPR to the launch of the National Oil and Gas Excellence Centre (NOGEC)</li> <li>Held meetings with Agencies and other key Stakeholders.</li> <li>ES was conferred with the award for the African personality of the year; Champion for local content</li> <li>Held meetings with Agencies and other key Stakeholders.</li> </ul>	<ul style="list-style-type: none"> <li>Delivered 2020 HCD trend analysis.</li> <li>Designed questionnaire for data capture for priority materials.</li> <li>Skill gaps identified to guide HCD programmes.</li> <li>Concluded Needs Assessment for the five NCDMB sponsored Centers of Excellence.</li> <li>Completed NC trend analysis.</li> <li>Delivered Research paper on Financial Act.</li> <li>Continued Daily NCDMB COVID 19 Tracking</li> </ul>



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Lastly, NGN 59.74 billion was approved for the Board in the NCDF budget. Due to the Pandemic, the approved NCDF budget was extended. The breakdown of the NCDF budget by the Board is contained in this report.

## 2. NCDMB OPERATIONS

### 2.1. FINANCIAL MATTERS

#### 2.1.1 NCDF INFLOWS AND BUDGET PERFORMANCE

### NCDF INFLOWS 2021

The Nigerian Content Development Fund (NCDF) had the following inflows from 1<sup>st</sup> January 2021 – 31<sup>st</sup> 2021.

USD	58,302.97 million*
EUR	200,315.38*
GBP	230,570.82*
NGN	9,957.72 billion

#### NCDF Budget Performance as of 31<sup>st</sup> December 2021.

Approved Budget

NGN 59.74 billion

Expenditure/ Commitments NGN

27.432 billion

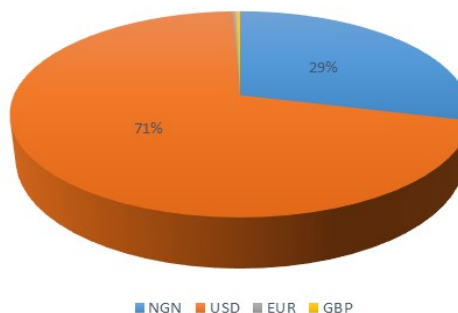
Percentage Utilization = 49%

*\*Currencies were converted to Naira using the CBN exchange rate of; Dollar:416, Eur:464 and GBP: 557*

### NCDF INFLOWS FOR 2022 (JAN-DEC)



### Analysis of NCDF Inflows for 2021





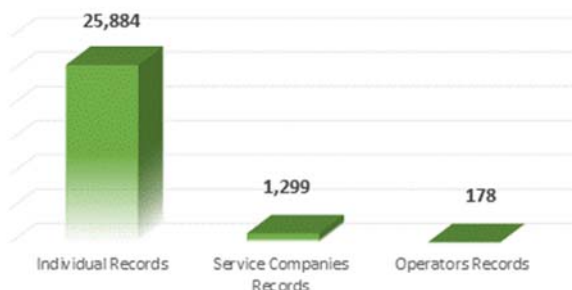
## 2.2. NCDMB Technical Operational Data

### Compliance Certifications/ Nigerian Content Performance

1. The NOGIC JQS Live database has the following records:

- a. Individual records in JQS – 248,780 (New addition in 2021: 25,884)
- b. Service Company records – 8,234 (New addition in 2021: 1,299)
- c. Operator Company Record – 85 (New addition in 2021: 17)

#### NJQS ADDITIONAL RECORDS IN 2021

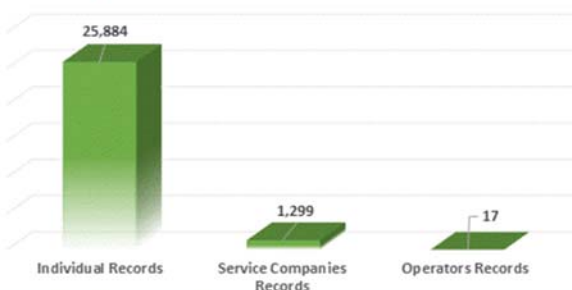


2. Expatriate Biometric Data Capture—seventy-four (74) new Expatriates were listed in 2021. Total captured: 5,312 {Operators – 1,740 and Service Companies – 3,572}

3. Issued two hundred and thirty-three (233) Certificates of Authorisation (COA) on approved NC plans to enable Operating Companies proceed with contracting processes.

4. Approved seven hundred and eighty-nine (789) NCEC with an estimated total investment commitment of \$1,176,764,127.

#### NJQS ADDITIONAL RECORDS IN 2021



5. Issued four hundred and four (404) Nigerian Content Compliance Certificates (NCCC) with a total contract value of \$4,174,635,394.23 and Nigerian Content value of \$4,004,315,259.68 representing 96% pre-award Nigerian content commitment.

6. Issued two hundred and forty (240) technical evaluation reports and one hundred and ninety-one (191) commercial evaluation reports.

7. Received one thousand and thirty-six (1036) Expatriate Quota applications, out of which seven hundred and sixty-three (763) positions were approved and two hundred and seventy-three (273) positions were rejected.

8. Four hundred and fifty-five (455) Temporary Work Permits (TWP) were approved. Also, twenty-eight (28) TWPs were rejected.

9. Nigerian Content Performance-42%



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### 3. NCDMB Strategic Initiatives

To reposition NCDMB to effectively actualize its mandate, the 10-Year Strategic roadmap was developed by the Board. The attainment of the roadmap is hinged on five key pillars and four enablers:

The initiatives below were put in place to meet the set targets;


## Strategic Pillar 1: Technical Capability and Development

To extend and deepen in-country technical capability development in the oil and gas industry		
S/N	STRATEGIC INITIATIVE	STATUS (JANUARY- DECEMBER 2021)
1	<b>Nigeria Oil and Gas Park Scheme (NOGaPS)</b>	<ul style="list-style-type: none"> <li>The Board progressed with construction works at the Bayelsa (BYS), Akwa Ibom and Cross River (CRS) NOGAPS sites.</li> </ul> <p><b>BYS: Ongoing Projects:</b> Roads &amp; Drainages – 70%; Security &amp; Gatehouse – 97%; Admin Building – 97%; Capacity Training Center – 80%; Hostel Building – 97%; Mini Park Estate – 97%; Manufacturing Shop Floor – 45.50%.</p> <p><b>CRS: Ongoing Projects:</b> Security/ Gate House – 100% (handed over); Administrative Building – 100% (handed over); Hostel – 88.76%; Mini-estate Block B – 88%; CB Centre – 100% (handed over); Manufacturing Shop Floor 1 – 18.47%; internal road works – 98.33%; Drainage: 98.27%, Fire Station- 85.86%.</p> <p><b>Akwa Ibom: Ongoing projects:</b> Sand/laterite filling – 79%; Perimeter fence – 85.03%.</p>





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		<ul style="list-style-type: none"> <li>• The ES and other Top Management staff of the Board paid a preliminary visit to the Nigerian Oil &amp; Gas Park Scheme (NOGAPS) sites in Emeyal 1 in Bayelsa and Odukpani, Cross River State. The purpose of the visit was to ascertain the level of ongoing construction at the NOGAPS Sites.</li> <li>• HMSPR carried out site visit to the NOGAPS site at Emeyal-1 to assess progress of works.</li> <li>• A team from the Board visited the proposed oil and gas park site in Ilaje, Ondo State with the Ondo State Government Officials to assess the location. The Executive Governor and his Deputy received the team wherein the Governor promised to provide full support for the realization of the project.</li> <li>• Former President Goodluck Ebele Jonathan, GCFR visited the ongoing Nigerian Oil and Gas Parks Project undergoing construction at Emeyal 1, Ogbia Local Government Area, Bayelsa State.</li> </ul>	
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2	<b>LPG Utilization and Penetration</b>	<ul style="list-style-type: none"><li>• ES accompanied the HMSPR to the ground-breaking ceremony for the establishment of 800,000 composite LPG cylinders manufacturing plant at Alaro City, FTZ in Lagos State. The ground-breaking is sequel to a similar project being developed by Rungas at the NCDMB Hub in Polaku, Bayelsa State with the Board being an equity shareholder.</li><li>• Rungas Group paid a courtesy visit to the Executive Secretary.</li><li>• Held the inaugural Rungas ALFA Board of Directors meeting.</li><li>• ES and the Board of Directors went on a project assessment visit to Rungas Prime Composite LPG Cylinders Manufacturing Plant at Polaku in Bayelsa.</li><li>• The Board in partnership with Butane Energy Limited commissioned 100MT LPG storage and bottling plant in Katsina State on Saturday 4th December 2021.</li></ul>	 
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		<ul style="list-style-type: none"> <li>• Held the 2nd Board of Directors meeting of Rungas Alfa to set-up 800,000 composite cylinders per day. Fabrication of moulds and finishing line has been completed.</li> <li>• Held the 5th Board Meeting of Rungas Prime with the project consultants Ove Arup invited to provide updates on plan to commence operations in 2021.</li> <li>• Held meeting with Rungas Alpha Finance Committee.</li> <li>• Held meetings with Rungas Prime Board Committees on Audit, Finance, Investment &amp; General Purpose, Risk and Governance Committee meetings.</li> <li>• Attended Rungas Prime Annual General Meeting.</li> </ul>	
3	<b>Research and Development</b>	<ul style="list-style-type: none"> <li>• Held meeting with Oloibiri museum and research center –Steerco meetings (OMRC) Steering Committee.</li> <li>• Held meeting with the OMRC Cord. Co &amp; PTs to establish status of Oloibiri Museum project.</li> <li>• Held Meeting with Samsung Heavy Industries on the establishment and operation of the technology incubation and innovation center.</li> <li>• ES chaired the meeting to provide updates on the establishment of R&amp;D Centers of Excellence in five Nigerian Universities.</li> <li>• Concluded Needs Assessment for the five NCDMB sponsored Centers of Excellence. MOU being developed.</li> <li>• Approved implementation of R&amp;D projects from Eroton on enhanced oil recovery, produced water management.</li> </ul>	



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		<ul style="list-style-type: none"> <li>• Technical Advisory Board meeting held and approved checklist for grant approval.</li> <li>• Attended Nigerian Content R&amp;D Council meeting.</li> <li>• Attended and delivered a presentation on “Research and Development: Initiatives &amp; opportunities” at the Oil and Gas Career Conference organized by the Bayero University, Kano.</li> <li>• The ES accompanied by other Top Management Staff of the Board inspected Nigerian content Incubation Hub being set up inside the Nigerian Content Tower.</li> <li>• Held a meeting with Weltek to review revised proposal on the establishment of R&amp;D Centre of Excellence for refinery and petrochemical plants.</li> <li>• Held the 2<sup>nd</sup> Edition of NCDMB R&amp;D Fair and Conference in Yenagoa themed “Creating Sustainable Collaboration in Research &amp; Development for the Energy Industry and its Linkage Sector”. The Board also officially launched the R&amp;D 10-year roadmap as well as the open technology incubation center at the Nigerian Content Towers.</li> </ul>
<b>4</b>	<b>Training Programs</b>	<ul style="list-style-type: none"> <li>• Trained six hundred and seventy-six (676) graduates under the Project-based and Direct Interventions Trainings with 1,010,880 manhours delivered.</li> <li>• Held the graduation ceremony for the 255 youths trained in nine vocational skills programmes by the Board in collaboration with the Industrial Training Fund (ITF). The Training program was initiated to tackle the challenges of poverty and employment.</li> <li>• Held meeting with Anoh Gas Processing Company Limited in respect of their NC-HCD Training Plan.</li> </ul>



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	<ul style="list-style-type: none"> <li>Held meeting with the Executive Secretary, Bayelsa State Universal Basic Education Board on Siemens teachers training.</li> <li>Concluded training of 100 and 500 youths in GSM phone repairs, hardware, software, and entrepreneurship development in Soba LGA, Kaduna State and Bauchi States respectively. The trainees will develop a pool of local talents for assembly of GSM phones and development of software applications that are currently largely import dependent.</li> <li>Held meeting with Inschool Technologies on proposal to digitize learning platform for Secondary Schools.</li> <li>Held clarification meeting with Charkins Maritime Institute and Joe Marine on the Board's Cadetship Sea-Time training initiative.</li> <li>Held a meeting with the Rivers State Commissioner of Education on human capacity development initiatives.</li> <li>Participated in an interactive session on human capacity development with the Bayelsa State Education Development Trust Fund Board.</li> </ul>
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TOP 15 APPLICANTS ADVANCING TO THE REGIONAL STAGE OF THE COMPETITION					
NORTHERN REGION		SOUTHERN/EASTERN REGION		WESTERN REGION	
Name of Institution	Business Innovation	Name of Institution	Business Innovation	Name of Institution	Business Innovation
UNIVERSITY OF ILORIN	FRIGO	CROSSRIVER UNIVERSITY OF TECH.	DC SOLAR ELEMENT STOVE	TAI SOLARIN UNIVERSITY OF EDU.	INCANDESCENT
UNIVERSITY OF JOS	TEAM QUESTERS	NIGER DELTA UNIVERSITY	TINY HEARTS - THE YOUNG TEAM	UNIVERSITY OF IBADAN	AGROSEC
FEDERAL UNIVERSITY OF AGRIC, MAKURDI	TED	FEDERAL POLYTECHNIC, NEKEDE	ARCSTECH	YABA COLLEGE OF TECHNOLOGY	EC HUB
FEDERAL UNIVERSITY, DUTSE	SOLE TECH	ALEX EKWUEME FEDERAL UNIVERSITY	AGRO ENERGY	ANCHOR UNIVERSITY, LAGOS	AUL-APPLIED PHYSICS
USMANU DANFODIO UNIVERSITY	PLASTIBUILD	FEDERAL UNIVERSITY OF TECH, OVERRI	EXPLOITS	BABCOCK UNIVERSITY	NOVUS



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		<ul style="list-style-type: none"> <li>• ES virtually commissioned &amp; handed over the renovation &amp; upgrade project of technical &amp; vocational college, Amoli in Enugu state. He urged the students to use the skills they will acquire to make a living for themselves &amp; contribute to national growth.</li> <li>• Attended the formal kick-off of the Anoh Gas Processing Company Limited CDI project at the PTDF Centre for Skills Development and Training (CSDT) at Omagwa, Port Harcourt.</li> <li>• Held Close-out Ceremony of the NCDMB 5-Day K-Yan Device Training for 70 Teachers from the 9 Niger Delta States, Lagos &amp; Oyo States in partnership with Q-Oil &amp; Gas Ltd. The aim of the training is to promote STEM education &amp; electronic learning and training in Nigerian Secondary Schools.</li> <li>• Commenced implementation of the HCD Guidelines.</li> <li>• Identified the top 15 applicants of the Nigerian Content Science and Technology Innovation Challenge (STIC) advancing to the regional stage of the competition after a three-week screening exercise conducted by 63 distinguished professionals and verified by KPMG. A total of 511 applications were received from 129 tertiary institutions across all 36 states of Nigeria, including the Federal Capital Territory. The Board organized a bootcamp for Top 6 finalists of the Board's Science and Technology Innovation Challenge (STIC).</li> <li>• The grand finale of the maiden NCDMB sponsored Nigerian Content Science and Technology Innovation Challenge (STIC) organized by the Board in conjunction with Enactus. Team DC Solar Element Stove of the</li> </ul>
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		<p>Cross River University of Technology emerged as winners. The sum of 10 million naira was awarded to the winners.</p> <ul style="list-style-type: none"> <li>• Held meeting with Total on Ikike Project, HCD training plan, Government Technical College funding, and entry-level training issues.</li> <li>• Reviewed SPDC Projects Portfolio (on shore and shallow offshore).</li> <li>• Held a meeting with the Adamawa State Government on rehabilitation of technical vocational schools in Adamawa state.</li> <li>• The Board commissioned ICT Centers located at Modern High School, Epene Ebo, Eket, and Government Secondary School, Afaha Eket and Okaka in Akwa Ibom State and Bayelsa states respectively.</li> <li>• The Board conducted site inspection visit to ascertain level of work done at the Government Technical College, Abak in Akwa Ibom State and Tungbo in Bayelsa State.</li> <li>• The Board visited the project upgrade site at the Government Craft Development Centre (GCDC), Bassambiri to ascertain challenges in respect of the ongoing installation of equipment at the workshops.</li> <li>• Held meeting on management and sustainability of the carpentry workshop at Government Technical College Abak.</li> </ul>
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		<ul style="list-style-type: none"> <li>• Attended the kick-off ceremony for Experimento STEM training sponsored by the Board in conjunction with Siemens Stiftung, Siemens Nigeria &amp; Empowering Africans Through Education Initiative (EAEI).</li> <li>• Attended the kick-off meeting for the development of virtual learning platform at the Niger Delta University, Wilberforce Island, Bayelsa State. The pilot phase of the project is targeted at impacting 473 students in Chemical Engineering.</li> <li>• Held a one-day sensitization/enlightenment workshop on Community Content Guideline in Port Harcourt, Rivers State, Imo, Abia, Ondo State and Edo States. The Community Content Guideline was produced collaboratively with the IOC's which is aimed at developing the Host community and integrating the Host Community into Oil &amp; Gas operations.</li> <li>• Held the maiden interactive session with representatives of host communities of its major projects in Bayelsa State. The interactive session was convened to create a direct channel of communication between the Board and the host communities.</li> <li>• Held official closing ceremony of the American Society for Non-destructive Testing (ASNT) training for certification to ASNT level III, sponsored by the Board in Port Harcourt, Rivers State.</li> <li>• Held the award and prize-giving ceremony of the NCDMB Annual National Undergraduate Essay Competition 2021 on the topic "Ten Years of Local</li> </ul>	 
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		<p>Content Implementation in Nigeria, Successes, Challenges and the imperative of extending beyond Oil and Gas ". A 200 Mechanical Engineering Student of the University of Uyo, Akwa Ibom State won the competition.</p> <ul style="list-style-type: none"> <li>• The Board conducted site inspection visits to ascertain level of work done at the vocational centres and Universities/higher institutions.</li> <li>• ES commissioned and handed over the NCDMB-sponsored renovation, upgrade &amp; equipping of the ultra-modern woodwork and carpentry workshop at Government Technical College, Abak in Akwa Ibom State.</li> <li>• Progressed with the upgrade of Vocational Schools and Universities/Higher Institutions: Planned: 100%; Actual: <ul style="list-style-type: none"> <li>○ 100% completion of Renovation and Upgrade of GCDC, Bassambiri.</li> <li>○ 87% completion of Renovation/Upgrade of FSTC, Tungbo.</li> <li>○ 55% Completion of Upgrade of Nigerian Maritime University Okerenkoko.</li> <li>○ 55% Completion of Upgrade of Youth Resource Centre, Bekwarra.</li> <li>○ 100% Completion of provision of modular science laboratory to GSS Okpoama.</li> <li>○ Completed renovation and upgrade of Vocational and Technical College, Amoli, Enugu State.</li> <li>○ 92% Completion of training.</li> </ul> </li> </ul>	
5	<b>Mechanised Barite Scheme (promoted by NCDMB and Chevron Nigerian Limited-CNL)</b>	<ul style="list-style-type: none"> <li>• The Joint Audit Committee on domestication of Barite presented its Audit report to the Board.</li> <li>• Held Kick-off meeting with Nichem Ventures in respect of the study on domestication of barite and other drilling chemicals.</li> <li>• Four firms – Nishan Industries Limited, Prospectors Limited, Ana Industries Limited, and Baker Hughes Company Limited have been approved by the Board to supply barites for any drilling project or contract in the Nigerian oil and gas industry.</li> </ul>	



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		<ul style="list-style-type: none"> <li>ES on behalf of the HMSPR officially launched made in Nigeria barites that has met specifications for use in the oil and gas industry. The event was organized by organized by the Federal Ministry of Mines and Steel Development at the Helicon Industrial Service, Trans-Amadi Industrial Layout in Port Harcourt.</li> </ul>
6	<b>Brass Fertilizer proposal (MPR Priority)</b>	<ul style="list-style-type: none"> <li>ES attended the announcement of the Final Investment Decision (FID) for the Development of Brass Fertilizer &amp; Petrochemical Company Limited (BFPCL) Integrated Methanol and Gas Project in Odioma, Brass Island, Bayelsa State. NNPC, NCDMB and DSV Engineering took Final Investment Decision for the \$3bn Brass Fertilizer Project by signing of addendum to the Shareholders Agreement for the BFPCL.</li> </ul>  <ul style="list-style-type: none"> <li>Signed the Accession and Share Subscription Agreements for the 10,000 tonnes/day methanol production plant between Brass Fertilizer &amp; Petrochemical Company Limited, DSV Engineering LTD, Nigerian National Petroleum Company Limited and NCDMB at the Board's Abuja Liaison Office.</li> <li>ES participated at the Shareholders Agreement signing ceremony for the Brass Petroleum Products Terminal Project in partnership with NNPC and ZED Energy Ltd.</li> <li>ES accompanied by the Staff, Top management of the Board and the Managing Director of Brass Fertilizer and Petrochemical Company Limited visited the site of the Brass Methanol Project, at Odioma, Brass Island, in Bayelsa State.</li> <li>Held emergency Board meeting of Brass Fertiliser to consider approvals for pre-Financial Close activities and funding plan.</li> </ul>



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		<ul style="list-style-type: none"> <li>• Attended BFPCL Shareholders Meeting to ratify the decisions of the Board of Directors on admittance of NCDMB as a shareholder and other matters.</li> <li>• Attended Board and Shareholders meetings of Brass Fertiliser and Petrochemical Company.</li> </ul>
<b>7</b>	<b>Drive and support local manufacturing of materials for the Oil and Gas Industry (MPR Priority)</b>	<ul style="list-style-type: none"> <li>• Carried-out analysis and identified suitable PPE manufacturers and organized wide webinar for industry stakeholders on PPE manufacturing initiative.</li> <li>• Secured management approval to commence implementation of pumps and valves, bolt and nut initiatives.</li> <li>• Committee has commenced data collection from PPE manufacturers</li> <li>• Held engagement meetings with several manufacturers of Valves, Bolt and Nut.</li> </ul>
<b>8</b>	<b>Marine Services Sector Strategy</b>	<ul style="list-style-type: none"> <li>• Issued 2021 marine vessel categorisation (MVC) report: The scenario below justifies the intervention of the Board to increase level of vessel construction activities in-country. <ul style="list-style-type: none"> <li>✓ Out of 4,102 vessels in NOGIC JQS, Nigerian owned vessels (A, AA) increased from 1,505 to 1,523 (37.1%).</li> <li>✓ Nigerian built (AAA) vessels utilised in the industry increased from 17.28% to 17.78% i.e., 730 out of 4,105 vessels.</li> </ul> </li> <li>• Published monthly reports Marine Vessel Categorization Report to Industry.</li> </ul>
<b>9</b>	<b>Nigerian Content Consultative Forum (NCCF)</b>	<ul style="list-style-type: none"> <li>• NCCF SWGs held 2021 meetings.</li> <li>• ES chaired the meeting of the Board's NCCF Diversity Sectorial Working Group to provide further steers on the objectives of the SWG.</li> <li>• Gas Value Chain, Education &amp; Training submitted project proposals for implementation.</li> </ul>
<b>10</b>	<b>Adopt-a-Faculty Initiative (- Adopt 10 STEM faculties in 2021)</b>	<ul style="list-style-type: none"> <li>• Held meeting with Niger Delta University (NDU) on a proposal by Agile group to deploy virtual learning environment. Scope is being finalized based on validation of its relevance to NDU.</li> <li>• Engaged Schlumberger and agreed on terms of cooperation on NCSTEP initiative. MOU is being finalized.</li> <li>• Kick off intervention for deployment of virtual learning environment- impacting 495 students of NDU.</li> <li>• Awarded contract to Schlumberger for NCSTEP initiative- impacting 9 students across three (3) institutions</li> </ul>




## NCDMB 2021 PERFORMANCE REPORT

### Strategic Pillar 2: Compliance and Enforcement

S/N	STRATEGIC INITIATIVE	STATUS (JANUARY- DECEMBER 2021)
1	Compliances and Enforcements	<ul style="list-style-type: none"> <li>• Development of an internal intelligence gathering mechanism to verify the validity and merits of petitions received is ongoing.</li> <li>• Action Plan &amp; modalities for organizing downstream workshop/collaboration sessions with companies, Associations, and other stakeholders in the Downstream segment in progress.</li> <li>• Bonga North project FEED NCCC issued on August 12, 2021.</li> <li>• Bonga Southwest Aparo (BSWA)- Awaiting SNEPCo to inform NCDMB on the date for commercial Bid opening and evaluation.</li> <li>• NCDMB Technical report for Sunlink JV HI issued on 10/02/2021</li> <li>• Completed commercial evaluation for Sunlink JV HI project in April 2021</li> <li>• Review comments for EPCIC and updated NC plan review carried out for HA project transmitted to SPDC</li> <li>• Engaged four additional independent downstream operators (Atlantic Intl. Refinery &amp; Petrochemical Ltd, African Refinery Port-Harcourt Ltd, Gasoline Associates Intl. Ltd and Etopo Energy Plc.) on NC compliance in 2021.</li> <li>• Attended a 2-Day Vendors Development Programme for Rivers State Cluster Communities on the back of the Assa North-Ohaji South Project organized by SPDC in Port Harcourt.</li> </ul>




## NCDMB 2021 PERFORMANCE REPORT

	<ul style="list-style-type: none"><li>• Nigerian Content Performance-42%</li><li>• Twenty-two (22) violations were established out of which seventy-four (74) companies reviewed under the project monitoring category.</li><li>• Four (4) violations were established out of which sixty-three (63) companies reviewed under the Expatriate Quota monitoring category.</li><li>• Achieved five hundred and sixty-two (562) employment commitments.</li><li>• Fifty-two (52) positions were Nigerianized.</li><li>• A total of 259 companies (Operators and Service Providers) made submissions on their active projects and contracts</li><li>• 233 audit sessions were executed for further compliance verification</li></ul>	 A photograph of a large yellow offshore oil rig structure, likely a jack-up rig, situated in a body of water. The rig has multiple levels with stairs and platforms. A banner is visible on one of the upper levels. The sky is overcast and grey.
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## NCDMB 2021 PERFORMANCE REPORT

### Strategic Pillar 3: Enabling Business Environment

Facilitate a commercially viable business environment that encourages increased sector investment		
S/N	STRATEGIC INITIATIVE	STATUS (JANUARY- DECEMBER 2021)
1	<b>Modular Refineries</b>	<ul style="list-style-type: none"> <li>ES attended Duport Board of Directors Meeting and visited Duport Energy Park, Egbokor, Edo state to assess the progress of works on the fabrication of the tank farm, civil works, pipeline installation &amp; other site preparation works in readiness for delivery of the modular refinery.</li> <li>ES also paid a courtesy visit to the Executive Governor of Edo State in his office at the Government House.</li> <li>ES attended Azikel Refinery Board Finance Committee Meetings.</li> </ul> 




## NCDMB 2021 PERFORMANCE REPORT

	<ul style="list-style-type: none"> <li>• ES accompanied by the Board Members of Atlantic Refinery inspected the progress of work at the site of the Atlantic Refinery Project in Brass, Bayelsa State. NCDMB has equity investment in the project.</li> <li>• ES visited the Onne Port to inspect the modular refinery and other equipment awaiting clearance for delivery to Duport Energy Park in Edo State. Also visited the project site at Egbokor to assess progress.</li> <li>• Attended Technical and Financial Committee, Governance meetings and the Board of Directors meeting of Waltersmith Refining and Petrochemical company.</li> <li>• Attended Atlantic Refinery General Purpose Committee Meeting and the Board of Directors meeting for the 2nd Quarter in Benin.</li> <li>• Attended the Duport Refinery Board of Directors meeting for the 2nd Quarter at Egbokor in Edo State.</li> <li>• ES visited the Duport Energy Park to assess the progress of work.</li> </ul>	
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## NCDMB 2021 PERFORMANCE REPORT

<b>2</b>	<b><i>Project 100</i></b>	<ul style="list-style-type: none"> <li>• Held virtual inauguration ceremony for forty Project100 Beneficiaries (N40).</li> <li>• Designed template and held training session for Board team that will conduct rapid diagnosis exercise for N40 and impact assessment for F60 (Former 60 beneficiaries).</li> <li>• Completed the phase 3 Project 100 rapid diagnostic exercise.</li> <li>• Held virtual Business Mentorship workshop for project 100 beneficiaries and other contractors in the oil and gas industry.</li> <li>• Impact assessment for F60 documented.</li> <li>• Draft operating model for NCDMB supplier development programme reviewed.</li> <li>• The Board carried out facility inspection visit to Century Group in respect of FPSO Training and the Lagos Business School in respect of Project 100 Entrepreneurship Training.</li> <li>• Held NCDMB Project 100 Access To market Workshop themed: "Facilitating Business Opportunities for Project 100 Companies" in Lagos. The objectives of the workshop were to provide opportunity for beneficiaries to showcase their core strengths, expertise and capabilities and expose the beneficiaries to the procurement requirements an expectation of NipeX and EPC contractors.</li> <li>• The NCDMB Project 100 Performance Award Ceremony 2021 themed "Recognizing and Rewarding Best-Improved Project 100 Companies" was held at the NCDMB Conference Center in Yenagoa.</li> </ul>	
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## NCDMB 2021 PERFORMANCE REPORT

<b>3</b>	<b>Power Project</b>	<ul style="list-style-type: none"> <li>Conducted an inspection of the completed 60KVA solar power and storage system at the Nigerian Maritime University, Okerenkoko Gbaramatu, Delta State.</li> <li>The Nigerian Agip Oil Company (NAOC) formally handed over the 10-megawatts gas fired power plant it constructed as a Capacity Development Initiative at Elebele, Bayelsa State to NCDMB at the Liaison Office in Abuja.</li> <li>The Board switched over to the NCDMB Gas Turbine Power Plant in Elebele from Nigerian Content Tower Powerhouse in April.</li> <li>ES and the BYS signed a Power Purchase Agreement (PPA) for the delivery of electricity to the Bayelsa State Government from the 10 megawatts gas fired independent power plant constructed by the Board in partnership with the Nigerian Agip Oil Company at Elebele, Bayelsa State.</li> <li>Held meeting With PHED on possible collaboration in respect of the Board's 10MW Power Plant at Elebele.</li> <li>Signed an agreement between NCDMB and the Gas Aggregation Company of Nigeria (GACN) and INFINI Power Limited for the provision of reliable power to the two industrial parks in CRS and BYS.</li> </ul>	
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## NCDMB 2021 PERFORMANCE REPORT

4	<b>Governing Council</b>	<ul style="list-style-type: none"> <li>• HMSPR and other Members of the Governing Council attended the Governing Council meeting in Yenagoa.</li> <li>• ES and members of the Board's Governing Council participated in a seminar on Corporate Governance for the Governing Council Members in London.</li> </ul>	
5	<b>Facility Visits/Commissioning</b>	<ul style="list-style-type: none"> <li>• ES accompanied by the Top Management, representatives of NLNG, Saipem and Daewoo went a Facility tour to Spark West Steel Industries Ltd in Sagamu, Ogun State and Dorman Long facility in Ikeja, Lagos. The visits were part of the Board's efforts to ascertain in-country Capacity in the Oil and Gas sector especially in steel galvanizing.</li> <li>• Ground-breaking ceremony of the Atlantic Energy Infrastructure Park and Commissioning of the Okpoama Cottage Hospital, Okpoama Water Works &amp; Iselema Clinic</li> <li>• ES went on a facility visit to Peacegate Energy and Resources Limited (PEARL) Facility and plant in Lagos.</li> </ul>	




## NCDMB 2021 PERFORMANCE REPORT

		<ul style="list-style-type: none"> <li>• ES went on a facility tour to the Siemens Energy Service Centre in Port Harcourt. The ES was also part of the signing of a partnership agreement between Siemens Energy Limited and GIL Automation Limited.</li> <li>• ES commissioned the Ultra-Modern Catering Facility built by Integrated Catering Company Limited in Bonny Island. He commended the company for its contribution to the growth of the Nigerian Content by providing high standard catering services in the oil &amp; gas sector.</li> <li>• Carried out inspection visits to Caverton Helicopter's Training facility in Lagos and Forte Upstream Laboratory Upgrade on the back of the NAOC Charter of medium weight helicopters and provision of Mud and brine project respectively.</li> <li>• Attended the commissioning of PE Energy's Centre of Excellence and PIMO's Facility (Base 1&amp;2).</li> <li>• Conducted a facility visit to the Bayelsa State Institute of Tourism and Hospitality.</li> <li>• ES visited Bunorr Facility in Omagwa, Port Harcourt.</li> <li>• ES attended the IKD1 topsides sail away ceremony at Saipem yard in Port Harcourt. The event marked the completion of another jacket of the IKIKE project to enable it to tie-back to the Amenam production towards unlocking over 32,000 barrels of oil per day from the second quarter of 2022.</li> </ul>	 
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## NCDMB 2021 PERFORMANCE REPORT

		<ul style="list-style-type: none"> <li>• Attended the opening ceremony of the NCDMB-Schlumberger Science and Technology Program for the development plugins/software. The program is aimed at replicating the sort of viable partnership Schlumberger has with great Universities like Harvard in Nigeria.</li> <li>• ES delivered a keynote address at the commissioning ceremony of Chairborne Global Services Ltd's Vessel "MV MEEDO" at the Van Oord Jetty West African Dredging Yard, Abuloma in Port Harcourt.</li> <li>• Commissioned the newly constructed standard science laboratory at the Government Secondary School in Okpoama, Brass, Bayelsa State. The Lab consist of three sections- the Biology, Chemistry and Physics sections which were well equipped with the cutting-edge tools required for research and learning at the secondary school level.</li> <li>• Commissioned and handed over a newly built ultra-modern public conveniences to Onopa community as part of the Board's Corporate Social Responsibility (CSR) to Onopa community in Yenagoa.</li> <li>• Attended the Sail Away Ceremony for the Ikike Project AMD2 Module on the Brownfield Package by Sudelettra, Port Harcourt.</li> </ul>	
6	<b>Partnerships/Business Proposals</b>	<ul style="list-style-type: none"> <li>• ES participated at the Basic Chemicals Project Meeting chaired by HMSPR to select location (Ikot Abasi) for the set-up of the Ammonia Plant.</li> <li>• Held DG-0 Meetings with project promoters looking for partnership with the Board.</li> <li>• Held DG-0 meeting with NSIA on Basic Chemicals Platform.</li> <li>• Held meeting with NCDMB representatives on the Board of partnership companies.</li> <li>• Held DG0 meeting with Solar PV Manufacturing Group.</li> </ul>	
7	<b>NOGOF (Nigerian Oil and Gas Opportunity Fair)</b>	<ul style="list-style-type: none"> <li>• The Board held the 3<sup>rd</sup> edition of the Nigerian Content Oil &amp; Gas Opportunity Fair themed "<b>Leveraging opportunities and synergies for post pandemic recovery of the Nigerian Oil and Gas Industry</b>"</li> </ul>	



## NCDMB 2021 PERFORMANCE REPORT

		<p>virtually on 25<sup>th</sup> and 26<sup>th</sup> May 2021. Major Players across the Upstream, Midstream and Downstream sectors of the Oil and Gas industry showcased upcoming projects and business opportunities in the oil and gas industry.</p>
8	<b><i>Practical Nigerian Content</i></b>	<ul style="list-style-type: none"> <li>The Board in partnership with DMG organized and participated at the 10<sup>th</sup> Practical Nigerian Content (PNC) forum in Yenagoa. The 2021 event themed “<i>Driving Nigerian Content in the New Dawn of the Petroleum Industry Act</i>” was attended by the Executive Governor of Bayelsa State and other eminent personalities and industry delegates. Discussions centred on current and upcoming opportunities in the oil and gas sector. On the side lines, the Board also organized the Nigerian Content Forum Youth Programme which highlighted the current and emerging opportunities for youths.</li> </ul> 




## NCDMB 2021 PERFORMANCE REPORT

### Strategic Pillar 4: Organizational Capability

Build effective internal structures in terms of people, skills, processes and systems to support the Board's operations		
S/N	ACTIVITY	STATUS (JANUARY- DECEMBER 2021)
1	Staff Position	<p>Regular Staff– 245, No of contract staff (3<sup>rd</sup> Party)-18, Secondees-2, Sabbatical- 1.</p> <p>Manpower strategy is to maintain lean but highly effective workforce.</p> <p><b>* Staff Attrition: one deceased Staff</b></p>
2	Staff Welfare Issues	<div style="display: flex; align-items: flex-start;"> <div style="flex: 1;"> <ul style="list-style-type: none"> <li>Completed challenged sessions and Developing Learning Plan</li> <li>Induction for Current New Hires Completed</li> <li>Munch and Learn Initiative commenced</li> <li>Chief Officers Transition Programme (COTP) completed.</li> <li>Officers Career Enhancement Programme (OCEP) completed. Closing ceremony was held in Yenagoa. The Board enjoined the Graduating Officers to use their Knowledge &amp; Experience gained to improve their careers even outside their jobs &amp; workplace.</li> <li>Commissioned the gymnasium facility for staff of the Board situated within the Nigerian Content Tower in Yenagoa.</li> </ul> </div> <div style="flex: 1;">  </div> </div>




## NCDMB 2021 PERFORMANCE REPORT

		<ul style="list-style-type: none"> <li>Held 2021 HSSE week. The Management and Staff of the Board participated in the free eye test, security and health lectures and also went on a health awareness walk around Yenagoa. The exercise is aimed at encouraging physical and mental health. COVID-19 preventive measures were followed.</li> <li>Held 2021 Quarterly Town Hall and Extended Leadership Meetings.</li> <li>2021 e-learning and classroom trainings ongoing.</li> <li>Health and Wellbeing Programmes ongoing.</li> </ul>	
3	<b>SERVICOM</b>	<ul style="list-style-type: none"> <li>Total number of complaints, enquiries and phone calls received was 1,148.</li> <li>Visitors received at NC Tower was 5,959.</li> </ul>	
4	<b>COVID-19 Pandemic</b>	<ul style="list-style-type: none"> <li>All necessary precautions were taken.</li> <li>The NCDC guidelines and Board directives followed by NCDMB Staff.</li> </ul>	
5	<b>Improve IT Governance</b>	<ul style="list-style-type: none"> <li>Plans to engage a consultant to review outdated ICT policies and manual in line with current realities and infrastructures is ongoing.</li> </ul>	
6	<b>HSE AUDIT</b>	<ul style="list-style-type: none"> <li>Boardwide HSE audit was conducted at the Nigerian Content Tower, Lagos, Abuja Liaison offices and other Board locations to ensure proper compliance with safety procedures.</li> </ul>	
7	<b>Customer Service Week</b>	<ul style="list-style-type: none"> <li>The Board held the maiden edition of our Customer Service Week (CSW) themed the “power of service”. The CSW kicked off with various activities-fitness walk, health talk and a service delivery retreat. The Board also launched the NCDMB Service Charter. The document contains a detailed description of the obligation of customers/Stakeholders to the Board; NCDMB Monitoring and Performance Reporting mechanism; the NCDMB Complaints escalation framework etc.</li> </ul>	



## NCDMB 2021 PERFORMANCE REPORT

### Strategic Pillar 5: Sectorial and Regional Market Linkage

Increase industry contribution to the National GDP and facilitate access of Nigerian-made goods and services to regional markets		
S/N	STRATEGIC INITIATIVE	STATUS (JANUARY- DECEMBER 2021)
1	Visits/Meetings	<ul style="list-style-type: none"> <li>ES accompanied the HMSPR to Morocco to endorse protocols with OCP Africa (a leading phosphate/fertilizer producer) on the establishment of ammonia plant in Akwa Ibom State.</li> <li>Held meeting with APPO Technical Ad-hoc Committee on impact of COVID-19.</li> <li>NCDMB in collaboration with APPO Secretariat held the 1st African Local Content Roundtable tagged “Fostering Local Content in Africa for Africans” at the Nigerian Content Tower, Yenagoa, Bayelsa State. ES delivered keynote address at the opening ceremony of the African Content series.</li> <li>Held meeting with McKinsey on APPO Study on impact of COVID-19 on oil and gas production with the shift towards renewables.</li> <li>ES held meeting with the British Deputy High Commissioner on ways to promote UK businesses in Nigeria.</li> <li>Held a meeting with the Energy Industry Council on areas of collaboration to enhance investment in Nigeria by UK companies.</li> </ul> 



## NCDMB 2021 PERFORMANCE REPORT


	<ul style="list-style-type: none"> <li>• ES delivered a keynote address at the Africa and the Middle East Senators Summit (Eko 2021 AMESA Summit) themed: "Building Emerging Leaders for Africa and Middle East ".</li> <li>• ES delivered keynote address virtually at the Uganda International Oil &amp; Gas Summit on Developing World Class Local Content Structure.</li> <li>• The Board participated in a capacity growth development programme in Nairobi, Kenya themed "Service Delivery Performant index measure and audit: Conforming to ISO standard". The programme was organized by SERVICOM National office for Reform agents and champions in all Ministries, Department and Agencies of Federal Government.</li> <li>• ES attended and presented a paper titled "Cross Border Collaboration: Local Content Best Practices and Capacity Building" at the Angolan Oil &amp; Gas Technology &amp; Service Conference.</li> </ul>	
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## NCDMB 2021 PERFORMANCE REPORT

### Enabler 1: Funding

Governing Council approved the expansion of the Nigerian Content Intervention Fund (NCIF) from \$200 million to \$350 million to support service companies in the Nigerian Oil and Gas Industry.

S/N	STRATEGIC INITIATIVE	STATUS (JANUARY- DECEMBER 2021)
1	NCI Fund	<ul style="list-style-type: none"> <li>• USD 279.44m and NGN 25,045.37bn already disbursed to 55 beneficiaries. Many borrowers are repaying.</li> <li>• Commenced the development of Funding Products for NLNG T7 Contractors and Capacity-Building Funding Scheme for OGTAN Members.</li> <li>• NCDMB and Nexim Nigerian Export-Import Bank signed a memorandum of understanding on the administration of US\$30 million Working Capital Fund for oil and gas service companies.</li> <li>• NCDMB in partnership with the Nigerian Export-Import (NEXIM) Bank launched the \$40 million intervention fund for women in the oil and gas industry.</li> </ul> 
2	NCDF Remittance	<ul style="list-style-type: none"> <li>• Held meeting with AOS Orwell on remittance of NCDF levy.</li> </ul>
3	Audit	<ul style="list-style-type: none"> <li>• Project Monitoring and External Audit of Accounts completed.</li> <li>• 2020 Statutory Audit completed with reports submitted to the Office of the Auditor General of the Federation.</li> </ul>



## NCDMB 2021 PERFORMANCE REPORT

### Enabler 2: Regulatory Environment


Further deepen Nigerian Content in the Oil and Gas Industry through regulations and policies		
S/N	STRATEGIC INITIATIVE	STATUS (JANUARY- DECEMBER 2021)
1	Lecture/Workshop/Reviews/Meetings	<ul style="list-style-type: none"> <li>Seven (7) ministerial regulations on Nigerian Content approved and gazetted.</li> <li>The HMSPR led the Executive Secretary and other Heads of Agencies under the Ministry of Petroleum Resources to a two-day public hearing organized by the NASS (Senate and HoR) Ad-hoc Committee on Petroleum Industry Bill in Abuja.</li> <li>Held 2021 Q1 MPR Meeting with HMSPR, PS MPR &amp; CEOs of MPR Agencies.</li> <li>Attended Stakeholders Engagement on Nigerian Upstream Cost Optimization Program (NUCOP).</li> <li>Attended meeting with the House Public Account Committee in respect of 2018 overhead expenditure.</li> <li>ES presented a paper titled “NCDMB Strategic Roadmap: A Catalyst for The Industrialization of Nigeria” at the May edition lunch time Seminar with Bureau of Public Service Reforms in Abuja.</li> <li>Review &amp; Amendment of the NOGICD Act 2010 still ongoing.</li> </ul> 



## NCDMB 2021 PERFORMANCE REPORT

		<ul style="list-style-type: none"> <li>• Issuance of Operational Guidelines on Insurance and Legal services plans and stakeholder sensitization.</li> <li>• The Board hosted the House Committee on Nigerian Content Development &amp; Monitoring on oversight visit to the Board.</li> </ul>
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## Enabler 3: Collaboration and Stakeholder Engagement

Foster cordial relationship between sister Agencies and other key stakeholders		
S/N	STRATEGIC INITIATIVE	STATUS (JANUARY- DECEMBER 2021)
1	Workshops/Meetings	<ul style="list-style-type: none"> <li>• ES attended the National Executive Council meeting of the Petroleum &amp; Natural Gas Senior Staff Association of Nigeria (PENGASSAN) in Owerri, Imo State. He delivered a lecture titled <i>"The Application of Local Content to the Development of Nigerian Oil and Gas Industry"</i> at the PENGASSAN National Executive Council Meeting in Owerri, Imo State.</li> <li>• ES held interview session with The Economist magazine.</li> <li>• The Board participated in the BPPT Coordinating Committee meeting.</li> <li>• Attended the SteerCo Meeting of the Basic Chemicals Platform Project.</li> <li>• Attended BPPT project Steerco Meeting.</li> </ul> 




## NCDMB 2021 PERFORMANCE REPORT

	<ul style="list-style-type: none"> <li>• Held meeting with the CEO, African Port Assets Ltd.</li> <li>• Held meeting with Odioama Kingdom Chiefs Council.</li> <li>• Held meeting with Nigerian Young Generation in Nuclear.</li> <li>• Attended ROOST Foundation Launch</li> <li>• ES accompanied the HMSPR and other Stakeholders to the launch of the National Oil and Gas Excellence Centre (NOGEC) built by the Department of Petroleum Resources (DPR) in Lagos.</li> <li>• ES accompanied the HMSPR to a special town hall meeting organized by the Ministry of Petroleum Resources in conjunction with the Bayelsa State Government in Yenagoa.</li> <li>• ES attended the Niger Delta Micro Small and Medium Enterprise Summit 2021 which was held at the AZTEC Arcum Event Centre in Port Harcourt. The ES delivered his keynote address themed “Stimulating MSME's Growth Beyond Oil”.</li> <li>• Participated in the Nigerian Gas Association 12th International Virtual Conference and Awards.</li> </ul>	
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## NCDMB 2021 PERFORMANCE REPORT

	<ul style="list-style-type: none"> <li>• Attended the Daily Asset 4<sup>th</sup> Annual awards and lectures in Abuja. The ES was conferred the Chief Executive Officer of the year award for his outstanding contributions to sustainable local content development in Nigeria.</li> <li>• Attended the 8<sup>th</sup> Bayelsa Awards (BMA). ES was conferred with an Award as the Most Impactful Chief Executive in the Niger Delta for his impactful leadership at the Board.</li> <li>• ES attended the Nigerian Petroleum Summit Decade of Gas Conference in Abuja. He delivered a keynote address on Human and Technological Capacity Development at the Conference.</li> <li>• Participated in a one-day knowledge sharing Seminar on "Fundamentals of Seismology" organized by CB Geophysical Solutions (CBGS) in Port Harcourt.</li> </ul>	
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## NCDMB 2021 PERFORMANCE REPORT

	<ul style="list-style-type: none"> <li>• Attended the Nigeria International Petroleum Summit opening ceremony at the State House Banquet Hall.</li> <li>• ES participated and delivered the keynote address titled “The Technology Showcase” at the 4<sup>th</sup> Edition of the Nigeria International Petroleum Summit in Abuja.</li> <li>• Held meeting with the Bonga SW Project Team to discuss status of BSWA project. The incoming MD of SNEPCO was also introduced to the Board.</li> <li>• ES accompanied the HMSPR and delivered an address at the launching of the UNICORN Incubation Campus, which is reputed to be Africa’s largest incubation campus with the mission to prepare and equip Nigerian youths in the application of science, technology, and innovation to create home-grown business solutions to everyday problems in the different sectors of the Nigerian economy.</li> <li>• Held meeting with MD Weltek.</li> <li>• Attended the virtual PETAN’s Sub-Saharan International Petroleum Exhibition and Conference</li> <li>• Delivered Keynote address at the NBA-SBL &amp;NCDMB Colloquium Conference held in Lagos themed “NOGICDACT-Strides, Challenges and Opportunities.</li> <li>• Held meeting with Beacon Partners on utilisation of GE Multi-modal Facility in Calabar.</li> <li>• ES delivered keynote address at the SEPLAT Nigerian Content Week.</li> </ul>	
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## NCDMB 2021 PERFORMANCE REPORT

	<ul style="list-style-type: none"> <li>Organized 2<sup>nd</sup> Edition of the Board's virtual business mentorship workshop for Nigerian contractors in the Oil and Gas industry.</li> <li>ES attended NLNG Train 7 Ground-breaking at Bonny in Rivers State.</li> <li>TECHNIPFMC made a presentation to the Board.</li> <li>Held meeting with Bank of Agriculture, Yenagoa Branch.</li> <li>The Federal University of Petroleum Resources, Effurun, Delta State in collaboration with the African Child Foundation conferred the Leadership and Development Award on the ES in recognition of his outstanding commitment towards the advancement of the Nigerian Petroleum Industry.</li> <li>The Board held a 3-day workshop to review the Board's Service Charter. ES attended the closing/formal sign-off of the Board's Charter at the Nigerian Content Tower in Yenagoa.</li> <li>ES attended the webinar organized to develop</li> </ul>	 
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## NCDMB 2021 PERFORMANCE REPORT

		<p>strategies to boost local manufacturing of PPEs for the oil and gas industry and other linkages sectors.</p> <ul style="list-style-type: none"> <li>• ES granted interviews to mark the 25<sup>th</sup> Anniversary Celebration of Oilserv.</li> <li>• Held with Oriental Energy Resources Limited.</li> <li>• The ES accompanied by Other Top Management Staff of the Board participated in the 20th Nigerian Oil and Gas Conference - Nigerian Content Seminar themed “Expanding the Nigerian Content Frontier Through Intra-Africa Trade”. The ES delivered a paper presentation on “The Future of Nigeria’s Hydrocarbons Sector and the Global Energy Transition”.</li> <li>• Attended the Africa Value Awards 2021 and book launch titled the “The Key to a great Africa” in Abuja. ES was conferred with the award for the African personality of the year; Champion for local content.</li> </ul>
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## NCDMB 2021 PERFORMANCE REPORT

	<ul style="list-style-type: none"> <li>• The Board attended and participated at the 2021 SPE Nigeria Annual International Conference and Exhibition (NAICE) themed “The Future of Energy – a Trilogy of Determinants; Climate Change, Public Health, and the Global Oil Market” in Lagos.</li> <li>• Held meeting with Loyz Energy and Logistics Limited on their presentation to showcase their ability to track the location of marine vessels.</li> <li>• ES joined the MPR Ministerial Mission to the Offshore Technology Conference (OTC2021) in Houston, Texas. ES also represented the HMSPR at the Energy and Corporate Africa Awards Night. The HMSPR of the Nigerian Oil and Gas Industry. The award coincides with Mr. President’s signing of the Petroleum Industry Bill into law.</li> <li>• Held meeting with the Manager, Nigerian Content Affairs, Sterling Oil Exploration and Energy Production Company Limited (SEEPCO) on the petition raised by the host community in Agge, Ekeremor LGA Bayelsa.</li> <li>• Attended the 2nd Edition of the SHE Women and Girl Child Empowerment Program.</li> <li>• ES held interview with Africa Leadership Magazine</li> <li>• Attended JCI Africa &amp; Middle East Senate Association Conference.</li> </ul>	
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## NCDMB 2021 PERFORMANCE REPORT

	<ul style="list-style-type: none"><li>• Held press conference for the upcoming 2nd edition of the NCDMB Research and Development Fair and Conference.</li><li>• Held meeting with Air Officer Commanding Mobility Command Nigerian Airforce, Yenagoa.</li><li>• The Board donated Medical Equipment to Federal Medical Centre, Diete Koki Memorial Hospital and Tobis Clinic and Consultants, all in Yenagoa, Bayelsa State. The donation is part of the Board's Corporate Social Responsibility to the Ministry of Health for smooth operations and service delivery to all stakeholders and to support the fight against COVID-19 pandemic in the State</li><li>• ES delivered a speech on Public-Private Partnership at the Transformational Leadership Discuss (TLD) Webinar.</li></ul>	A group of approximately ten people, including men and women in formal attire, standing on a stage in front of a backdrop with orange and green drapes. Some individuals are wearing face masks.
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## NCDMB 2021 PERFORMANCE REPORT

	<ul style="list-style-type: none"> <li>• ES attended the investment signing ceremony to mark Africa Capital Works (ACW) equity investment in Dorman Long Engineering Ltd to further strengthen indigenous players in the oil and gas sector</li> <li>• Attended the 6<sup>th</sup> Africa Business Leadership: Invest in Africa Summit.</li> <li>• Held meeting on NNLG CDI Project.</li> <li>• The African Leadership Magazine presented the African Local Content Icon award to the Executive Secretary at the NC Tower Conference Centre in Yenagoa.</li> <li>• Held a stakeholders sensitization workshop on expatriate quota management initiative to midstream and downstream companies in the oil and gas industry in Lagos.</li> <li>• Held a workshop on community content guideline for community leaders, contractors and youths in oil producing communities of Ondo State in Akure.</li> <li>• ES briefed the new Permanent Secretary in the Ministry of Petroleum Resources, Mr. Nasir Sani Gwarzo on the structure and operations of the Board.</li> <li>• ES was a live guest on Arise Television. ES was interviewed on the impact of local content development in the oil and gas industry.</li> <li>• ES attended the NCDMB sponsored 3-days capacity building training for On-Air Personalities and Reporters in the Nigerian Television Authority.</li> <li>• Held a workshop on community content guideline for community leaders, contractors and youths in oil producing communities of Akwa Ibom in Eket.</li> </ul>	
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## NCDMB 2021 PERFORMANCE REPORT

	<ul style="list-style-type: none"> <li>• ES briefed the new Permanent Secretary in the Ministry of Petroleum Resources, Mr. Nasir Sani Gwarzo on the structure and operations of the Board.</li> <li>• Held meeting with ExxonMobil Country Manager on areas of collaboration on Human Capacity Development.</li> <li>• ES was a live guest on Arise Television. ES was interviewed on the impact of local content development in the oil and gas industry.</li> <li>• ES delivered keynote address virtually at the Uganda International Oil &amp; Gas Summit on Developing World Class Local Content Structure.</li> <li>• ES attended the NCDMB sponsored 3-days capacity building training for On-Air Personalities and Reporters in the Nigerian Television Authority.</li> <li>• Held the 2021 edition of the NC Capacity Building Workshop for Media Stakeholders in Port Harcourt themed “Sustaining Nigerian Content amidst Shifting Energy Landscape: The role of the media”. The workshop is part of the Board's strategy to continually engage media stakeholders, to build their capacities and keep them abreast of the major initiatives as well as developments in the Oil and Gas Industry and the journalism profession.</li> <li>• Held a 2-days workshop on the Overview of the NLNG Train 7 Project with Nigeria LNG Limited (NLNG) team in Abuja.</li> </ul>
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## NCDMB 2021 PERFORMANCE REPORT

	<ul style="list-style-type: none"><li>• Held a one-day stakeholders sensitization workshop on Expatriate Quota Management Initiative to midstream and downstream companies in the oil and gas industry in Port Harcourt.</li><li>• Held the Nigerian Content Capacity Building Workshop for Media Stakeholders, themed “Sustaining Nigerian Content amidst Shifting Energy Landscape: The Role of the Media” in Abuja.</li><li>• ES delivered goodwill Message to Capacity Building Training Workshop for MPR Directors in Lagos.</li><li>• The Board organized a 2-day Corporate Governance Training Workshop for Directors of NCDMB and Affiliate Companies in Lagos. The workshop focused on principles of</li></ul>	 
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## NCDMB 2021 PERFORMANCE REPORT

	<p>Nigerian Code of Corporate Governance, provisions in CAMA, and review several case studies locally and internationally to participants.</p> <ul style="list-style-type: none"><li>• Attended and delivered a keynote address at a two-day workshop organized by the Board for the Academia tagged “Expounding the Local Content Philosophy for the Academia in Understanding the Legal Framework of the Nigerian Content Act” at Emerald Energy Institute, University of Port Harcourt.</li><li>• Attended the 2nd quarter collaboration meeting between NCDMB, NIMASA and NIWA in Abuja.</li><li>• ES delivered a presentation to MPR on “The NCDMB Roadmap, a catalyst for the Industrialization of Nigeria 2017-2027” to the MPR Staff on the 10-year Strategic Roadmap in Abuja. The Permanent Secretary was in attendance.</li></ul>	
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## NCDMB 2021 PERFORMANCE REPORT

	<ul style="list-style-type: none"> <li>• The Board met with Representatives from the Ministry of Transportation and Nigerian Maritime Administration and Safety Agency (NIMASA). The essence of the meeting was to review Local Content Development in Ship Building, ship repair yard and ship owners Associations.</li> <li>• ES delivered graduation lecture titled “The Petroleum Industry Act and the Nigerian Oil and Gas Sector: Prospects and Challenges, on the Nigerian Oil and Gas industry, The Petroleum Industry Act (PIA) of 2021, the PIA Prospects and Challenges” at the Petroleum Training Institute (PTI), Effurun in Delta State. ES was also presented with an Award of Recognition at the graduation ceremony by Principal/Chief Executive of the Institute.</li> <li>• ES attended the Energy Sustainability Conference themed “Accelerating Sustainable Energy Solutions through Policy Formulation: Prospects and Limitations”.</li> </ul>	
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## NCDMB 2021 PERFORMANCE REPORT

	<ul style="list-style-type: none"> <li>• ES attended the 2021 Seplat Energy Summit titled “Global Trends in Energy Transition and the Africa Perspective”. He also featured as a panelist during the summit to discuss the topic: “DRIVING ENERGY TRANSITION IN NIGERIA, THE CHANGE PARADIGMS”.</li> <li>• Held meeting with KPMG to review the report on the Audit of In-country Capacity on Structural Steel Fabrication and Galvanising to support NLNG Train-7 Project.</li> <li>• Held meeting with the Bayelsa State Executive Council Committee.</li> <li>• Participated at the 9th anniversary lecture &amp; investiture into the Realnews Hall of Fame in Lagos. ES delivered the anniversary lecture titled "Nigeria in the Unfolding Integration of the African Market: The Oil and Gas Perspective ". ES was also inducted into the Realnews Hall Fame.</li> <li>• KPMG presented the Independent Assessment Report of the in-country Structural Steel and Galvanising capacity to the NLNG, NCDMB, SCD JV.</li> <li>• Signed the Shareholders Agreement with Amal Technologies Ltd for the mass production of a technological device developed by the company for commercial purposes.</li> <li>• ES delivered a lecture themed “Nigeria’s National Development: The local content imperative” at the 33rd convocation ceremony of Rivers State University.</li> </ul>	
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## NCDMB 2021 PERFORMANCE REPORT

		<ul style="list-style-type: none"> <li>Held meeting with SCD-JV Project Director to discuss way forward on modality for delivery of Train-7 Structural Steel fabrication.</li> </ul>
2	<b>Collaborative efforts</b>	<ul style="list-style-type: none"> <li>The new Managing Director of Chevron paid courtesy visit to the ES in Abuja.</li> <li>The DG, NAPTIP paid a courtesy visit to the ES in Yenagoa to discuss areas of collaboration between the two agencies.</li> <li>The acting Vice Chancellor, University of Port Harcourt Prof. Stephen Okodudu paid a courtesy visit to the ES at the Nigerian Content Tower in Yenagoa. The purpose of the visit was to further familiarize the Board with the activities of the University and to also collaborate with the Board in furtherance of Local Content participation in academic and educational strides.</li> <li>The MD-Total and current Chairman of OPTS paid a courtesy visit to the ES. He commended NCDMB for building capacities in Nigeria.</li> <li>The leadership of the Nigerian Gas Association led by its President, paid a courtesy visit to the ES in Abuja. The Association presented the ES with the award of Industry Regulator of the Year in Gas and inaugurated him into the Nigerian Gas Association.</li> </ul> 




## NCDMB 2021 PERFORMANCE REPORT

		<ul style="list-style-type: none"> <li>• ES and other Top Management Staff of the Board paid a courtesy visit to the DG, Bureau of Public Service Reforms (BPSR) in Abuja. The purpose of the visit was to collaborate with BPSR and establish close relationship on Ease of Doing Business.</li> <li>• The Assistant Controller General of Fire, Federal Operations, Federal Fire Service paid a courtesy visit to the ES in Abuja. Discussions were centered on collaborations between both agencies.</li> <li>• SPE- Nigerian Council paid a virtual courtesy call to the ES.</li> <li>• Swamp Area Oil &amp; Gas Producing Communities Association paid a courtesy visit to the ES in Yenagoa.</li> <li>• A delegation of the Federal Character Commission led by its chairperson, paid courtesy visit to the ES in Yenagoa.</li> <li>• Women in Energy Oil and Gas (WEOG) led by the National President, paid a courtesy visit to the Executive Secretary</li> </ul>	 
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## NCDMB 2021 PERFORMANCE REPORT

		<p>NCDMB in Abuja to commemorate the International Women's Day and commend the Executive Secretary for being a game changer in the oil and gas industry. The group also conferred a Grand Ambassador Award to the ES.</p> <ul style="list-style-type: none"> <li>• The Board delivered refurbished police operational vehicles to the Commissioner of Police, Bayelsa Command.</li> <li>• The Board presented office furniture and other items to the AIG Zone 16 office to the Nigerian Police Force in Yenagoa, Bayelsa State. The presentation was done to further support the Police in performing its duties and to enhance the productivity of the Police Officers in and around the Zone.</li> <li>• The Movement for the Survival of Izon Ethnic Nationality in the Niger Delta (MOSIEND) led by its President paid a courtesy visit to the ES in Yenagoa. The purpose of the visit was to congratulate the ES on his reappointment, commend him for his extra ordinary achievements, introduce MOSIEND'S 9th leadership and to seek collaborations.</li> <li>• The Presidential Amnesty Office led by its Interim Administrator, paid a courtesy visit to the ES. The purpose of the visit was to formally introduce the Presidential Amnesty team to the Board, and to seek possible areas of collaborations to deepen and strengthen cordial collaborations between both Agencies.</li> <li>• The CEO/Executive Director, Seplat Petroleum Development Company paid a courtesy visit to the ES in Yenagoa. He applauded the Board for completing its state-of-the-art Headquarters Building and thanked the Board for the support so far.</li> </ul>	
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## NCDMB 2021 PERFORMANCE REPORT

		<ul style="list-style-type: none"> <li>• The Vice Chancellor and the Management of Rivers State University paid a courtesy visit to the ES at the Nigerian Content Tower in Yenagoa.</li> <li>• The Bayelsa State chapter of the Association of Medical Laboratory Scientists of Nigeria (AMLSN) led by its Chairman paid a courtesy visit to the Board. The visit is in respect to the Association of Medical Laboratory Scientists of Nigeria (AMLSN) forthcoming International Scientific Conference themed “Medical Laboratory Scientific Preparedness for the next Pandemic” scheduled to hold in Bayelsa State.</li> <li>• The new Exco of OGTAN led by its president paid a courtesy visit to the ES at the NC tower in Yenagoa. The purpose of the visit was to familiarize the Board with the new leadership, &amp; to intimate the Board with progress made on the 7C’s of Categorization, Certification, Compliance, Collaboration, Competence, Curriculum &amp; Cost effectiveness given to OGTAN by the Board.</li> <li>• The Managing Director of Equinox Nigeria Energy Company Ltd</li> </ul>	 
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## NCDMB 2021 PERFORMANCE REPORT

	<p>(Formerly Statoil Nigeria) paid a courtesy visit to the Executive Secretary at the Nigerian Content Tower in Yenagoa, Bayelsa State.</p> <ul style="list-style-type: none"> <li>• The State Director of Bayelsa State Code of Conduct Bureau paid a courtesy visit at the Nigerian Content Tower in Yenagoa, Bayelsa State.</li> <li>• Leaders of the Bayelsa State House of Assembly led by the Speaker paid a courtesy visit to the ES at the NC Tower in Yenagoa. The purpose of the meeting was to seek areas of collaboration with Board in the oil and gas sector.</li> <li>• ES accompanied by the immediate past Managing Director of Nigeria LNG Ltd paid a courtesy visit to the Olu of Warri, His Royal Majesty, Ogiame Atuwatse III.</li> <li>• ES and the Top management of the Board met with the top brass Officers of the Mobility Command of the Nigerian Airforce led by the Air Officer Commanding, Mobility Command at the Nigerian Content Tower. The meeting discussed avenues of cooperation between the Board and the Nigerian Airforce</li> <li>• The Consultative Committee on Petroleum Statistics paid a courtesy visit to the ES at the Nigerian Content Tower, Yenagoa Bayelsa State.</li> <li>• ES met with the Executives of the National Association of Energy Correspondents (NAEC) in Lagos. Discussions at the meeting focused on mutual collaborations between the media and the Board.</li> </ul>	
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## NCDMB 2021 PERFORMANCE REPORT

### Enabler 4: Research and Statistics

Improve industry performance through data driven insights		
S/N	STRATEGIC INITIATIVE	STATUS (JANUARY- DECEMBER 2021)
1	Research and Statistics	<ul style="list-style-type: none"><li>• Delivered 2020 HCD trend analysis.</li><li>• Designed questionnaire for data capture for priority materials.</li><li>• Requested for demand profile of priority materials from Operators.</li><li>• Skill gaps have been identified to guide human capital development programmes and design of industry manpower competency Catalogue.</li><li>• Concluded Needs Assessment for the five NCDMB sponsored Centers of Excellence. MOU being developed.</li><li>• Delivered Research paper on Financial Act</li><li>• Completed NC trend analysis</li><li>• Completed Rig Count Analysis</li><li>• Research paper on the impact of foreign borrowing on local content development is ongoing.</li><li>• Continued Daily NCDMB COVID 19 Tracking</li><li>• Research paper on the “opportunities of Oil &amp; Gas Industry in the African Continental Free Trade Area (AfCFTA) and the key role of NCDMB “has been submitted to the Management for review</li><li>• Analysis of the baseline census on fabrication and design engineering service companies in the oil and gas industry – ongoing.</li></ul>



## 4. Facts and Figures from January to December 2021

### NCEC: No of NCECs issued

2020	2021	Trend
942	789	↓

### EQ/TWP: No of EQ/TWP issued

	2020	2021	Trend
No of EQ Approvals	591	763	↑
No of EQ Rejections	296	273	↑
No of TWP Approvals	263	455	↑
No of TWP Rejections	36	28	↓

### Evaluation Reports:

#### No of Commercial and Technical Reports

	2020	2021	Trend
Commercial Reports	153	191	↑
Technical Reports	267	240	↑

1. Nigerian content levels retained in-country was 42% as at December 31st, 2021, there was an increase in the value retained when compared to value in 2020 which was 33%. This indicates that the Board is still on target to achieve 70% in-country value retention in line with its 10-years Strategic Roadmap.

### NCP: No of NC Plans issued

2020	2021	Trend
235	233	↓

### NCCC: No of NCCC issued

2020	2021	Trend
129	404	↑

### Biometric data capture: No of Expatriates listed

2020	2021	Trend
49	74	↑

### Nigerian Content Value retention

2020	2021	Trend
33%	42%	↑

### NOGIC JQS: Additional Records.

NJQS Records	2020	2021	Trend
Individuals	222,896 (42,505)	248,780 (25,884)	↑
Service Companies	6,935 (1,565)	8,234 (1,299)	↑
Operators	68 (4)	85 (17)	↑



## **NCDMB 2021 PERFORMANCE REPORT**

2. In 2021, there was an increase in the number of Expatriates listed under the Biometric data capture. The increase in the number was due to the ease of lockdown and low cases of COVID-19 in the country which has restricted traveling to curtail the spread of the disease.
3. The number of Expatriate Quotas/TWPs approved increased in 2021 when compared to the positions approved in 2020. This was due to the Board's firmness in ensuring that companies applying for the EQ and TWP positions comply with the relevant Sections of the NOGICD Act vested with the powers relating to the administration and management of applications for EQ, Succession plan and deployment of expatriates in the industry. However, the Board rejected two hundred and seventy-three (273) EQ applications in 2021 when compared to the value in 2020.
4. In 2021, there was an increase in the number NCCCs issued. The increase in the number was due to pickup of activities in the oil and gas industry following the ease of lockdown and (or) the number of certificates reviewed and processed by the Board, number of Operating/Service Companies that applied for/collected their certificates, and the inspection visits /clarification meetings conducted.
5. In 2021, there was a slight decrease in the number of NCP, NCEC and Technical Reports issued when compared to the numbers in 2020 and an increase in the number of Commercial reports issued. Similarly, there was an increase in the number of Individuals and Service Companies registered on the NOGIC JQS in 2021.



## NCDMB 2021 PERFORMANCE REPORT

### 5. PHOTO GALLERY



HMSPR performing the ground-breaking ceremony for the establishment of Rungas LPG cylinder manufacturing plant.



ES at the virtual inauguration of Project 100 N40



HMSPR, ES and other dignitaries at the first African Local Content Roundtable in Yenagoa



HMSPR and members of the Governing Council visit to the Emeyal NOGaPS Site in Yenagoa



## NCDMB 2021 PERFORMANCE REPORT



**The Managing Director of Total and current Chairman of OPTS paid a courtesy visit to the ES in Yenagoa.**



**Ground-breaking ceremony of the Atlantic Energy Infrastructure Park.**



**Project Assessment visit by ES and Board of Directors of Rungas Prime to the LPG manufacturing plant at Polaku.**



**NCDMB, NEXIM Bank Deployed US\$40m Fund for Women in Oil Sector**



## NCDMB 2021 PERFORMANCE REPORT





## NCDMB 2021 PERFORMANCE REPORT



**ES visit to the Duport Energy Park**



**A delegation of the Federal Character Commission led by its chairperson paid courtesy visit to the ES in Yenagoa.**



**Nigeria Gas Association paid a courtesy visit to the ES in Yenagoa.**



**Commissioning of the upgrade project of technical & vocational college, Amoli in Enugu state.**



## **NCDMB 2021 PERFORMANCE REPORT**



**The ES and other Top Management staff of the Board paid a preliminary visit to the NOGAPs sites in Odukpani, Cross River**



**ES accompanied by the Top Management, representatives of NLNG, Saipem and Daewoo went a Facility tour to Sparkwest Steel Industries**



**Ground-breaking ceremony of the Atlantic Energy Infrastructure Park**



**Signing of the Accession and Share Subscription Agreements for the \$3bn Brass methanol project**



## NCDMB 2021 PERFORMANCE REPORT



**Signing of an agreement between NCDMB and GACN for the provision of reliable power to the NOGaPS Site in CRS and BYS.**



**Dignitaries at the Practical Nigerian Content Held in Yenagoa.**



**ES commissioning ceremony of Chairborne Global Services Limited Vessel "MV MEEDO".**



**Staff of the Board went on a health awareness walk during the HSSE Week**



## NCDMB 2021 PERFORMANCE REPORT



**Oversight visit of the Chairman and Members of HORs Committee on NCD&M**



**Group Photograph with the organizers of the Practical Nigerian**



**Former President Goodluck Ebele Jonathan, GCFR visited the ongoing NOGaPS site in Bayelsa.**



**Project 100 Performance Award Ceremony**



## **NCDMB 2021 PERFORMANCE REPORT**



**ES at the one-day workshop organized by MPR**



**Commissioning and hand over of the NCDMB ICT Center in Bayelsa State.**



**Commissioning PIMO's Facility (Base 1 and 2)**



**Commissioning of Ultra-modern PE Energy's Centre of Excellence**



## NCDMB 2021 PERFORMANCE REPORT





## **NCDMB 2021 PERFORMANCE REPORT**



**Top Management of the Board met with Brass Mobility Command of the Nigerian Airforce.**



**Official MOU signing agreement between NCDMB and Bayelsa State Government on the delivery of electricity**



**Livestream of the Conferment of the Local Content Icon Award on the Executive Secretary in Yenagoa.**



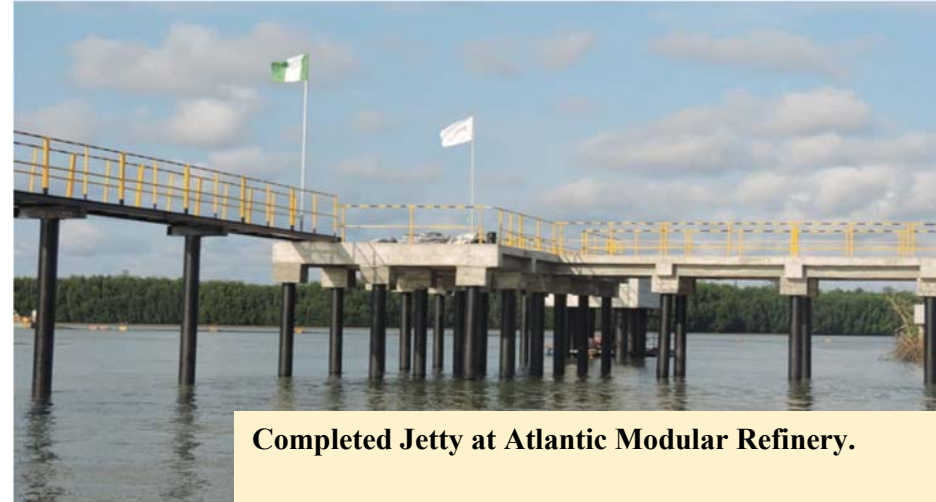
**ES with the executives of the National Association of Energy Correspondents.**



## **NCDMB 2021 PERFORMANCE REPORT**



**Fabrication of Process Equipment at Atlantic Modular Refinery.**



**Completed Jetty at Atlantic Modular Refinery.**



**First tanker loading of AGO at the Waltersmith Modular Refinery.**



**Ongoing dredging at the Lube Oil Plant of Erakson Nigeria Limited.**



## **6. CONCLUSION**

Despite the devastating and debilitating effects of COVID-19 pandemic and its many strains for the second year in a row, NCDMB was able to maintain business continuity. The Board posted impressive achievements in 2021- such as the launch of the made in Nigeria barites, launch of the \$40 million intervention fund for women, Powering of the NC Tower with the 10MW power plant, launch of additional products under the NCIFund and commissioning LPG Storage and Bottling Plant in Katsina amongst others.

The Board will continue to work on its plans to achieve the 70 percent in-country value retention in line with its 10-years Strategic Roadmap. Some of the key focus of the Board in 2021 are:

1. Implementation of the remaining initiatives outlined in the 10-year Strategic Roadmap lined up to achieve the target using the Board's yearly scorecards as the deliverable tracker.
2. Completion of the proposed improvements in our HR processes to further build up a workforce that demonstrates our Core Values
3. Create more jobs for Nigerians in line with the Ministerial Priorities handed down by Mr. President via NC Plan, development of infrastructure, EQ management, funding, capacity building programs, commercial venture partnerships, and R&D initiatives which are all aimed at jobs creation and empowerment of Nigerian businesses
4. Commissioning of projects- NOGAPS Industrial Park in Cross Rivers and Bayelsa, Duport Modular Refinery, Bunorr Base Oil Production plant, and Butane LPG Plants in Bauchi and Kaduna.
5. Continue with other projects the Conference Hostel Building Project, the CDI projects for the PTDF Training Center in Port Harcourt and the Brass Island Shipyard, the CB Intervention Projects such ICT labs, Science labs, etc, and the R&D Projects such as the R&D Centers of Excellence and the Oloibiri Museum & Research Center are the main items in the Board's project funnel.
6. The Conference Hostel Building Project, the CDI projects for the PTDF Training Center in Port Harcourt and the Brass Island Shipyard, the CB Intervention Projects such ICT labs, Science labs, etc, and the R&D Projects such as the R&D Centers of Excellence and the Oloibiri Museum & Research Center are the main items in the Board's project funnel.